



# European Universities

building the universities of the future

SUHF Expert group for internationalisation

3 October 2019, Stockholm



Tine Delva, policy officer  
European Commission, DG EAC, Higher Education Unit



European  
Commission

**#ERASMUSPLUS**

# European Universities: a strong political mandate

December 2017  
European  
Council  
Conclusions

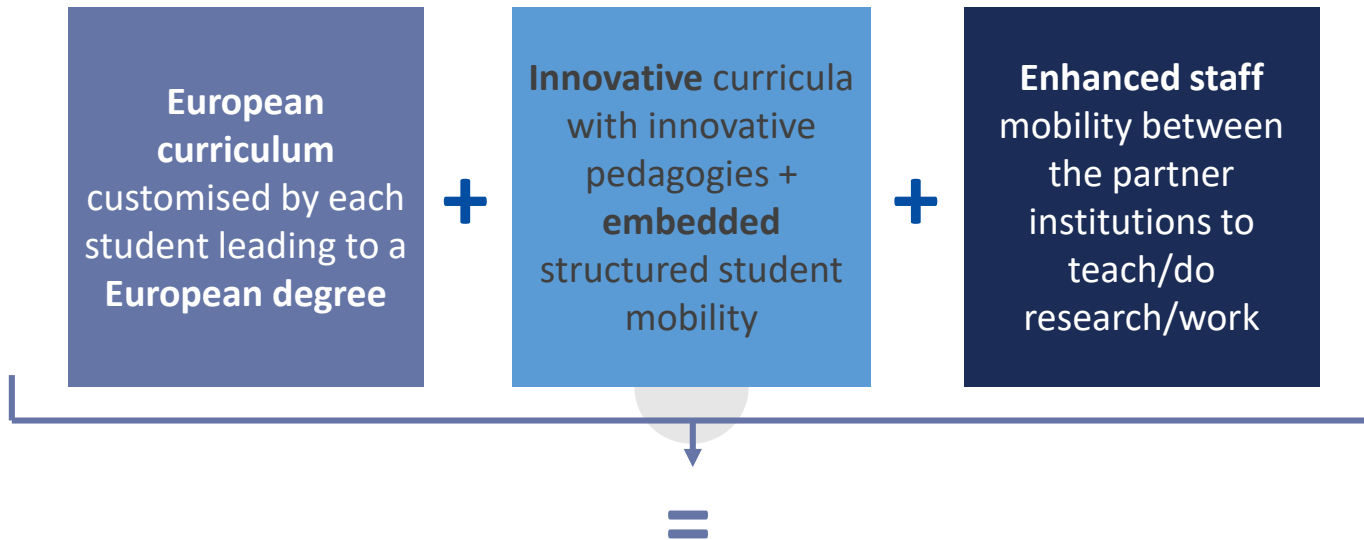
*"Education and culture are key  
to building inclusive and  
cohesive societies, and to  
sustaining our  
competitiveness."*

- *stepping up mobility and exchanges, including through a substantially strengthened, inclusive and extended **Erasmus+** programme;*
- *strengthening strategic partnerships across the EU between higher education institutions and encouraging the emergence by 2024 of some twenty '**European Universities**', consisting in bottom-up networks of universities across the EU which will enable students to obtain a degree by combining studies in several EU countries and contribute to the international competitiveness of European universities;*



# Key elements of European Universities by 2025

- A shared, integrated, **long-term joint strategy** for education with links, where relevant, to **research and innovation**, and to **society**.
- Co-created by HEIs, student organisations, Member States and the Commission
- **Systemic, structural and sustainable impact**



## European inter-university Campuses

Bachelor/Master/Doctoral levels



Acting as **role models**

Foster an **entrepreneurial mind-set** and **civic engagement**

**Transnational Transdisciplinary knowledge-creating teams** of students/teachers/researchers addressing **big societal challenges (challenged-based approach)**



European  
Commission

# Testing phase 1: Progress with the first call (2019)



**EUR 85 million for 17 alliances (maximum EUR 5 million each, 3 years)**



**Deadline for submission 28 February 2019:**

- 54 applications
- more than 300 HEIs involved, from all Member States
- different types of HEIs (e.g. research-based, technical, applied sciences, medical...)



**Evaluation results published on 28 June: 17 selected European Universities**



**High Level Conference on 7 November 2019:**

- kick-off and presentation of the 17 European Universities
- information session on the 2nd call for proposals

## RESULTS OF 1ST CALL



### EUROPEAN UNIVERSITIES

**17**  
ALLIANCES

**114**  
HIGHER EDUCATION  
INSTITUTIONS

**24**  
MEMBER STATES

**€5 MILLION**  
max per alliance

**3 YEARS**  
funding period

**22** alliances above the quality threshold but below funding line

**9** below the quality threshold

# Success factors

- Relevance & level of ambition of common long term vision
- Transformational impact on institutions, at all levels
- Contribution to European Education Area, geographical balance
- Consistency between strategy and work plan of activities
- High involvement of students and staff at all levels
- Concrete deliverables after 3 years

# A diverse spectrum of higher education institutions

## ✓ 48 eligible applications

- ❖ Around 80% had between 5 and 8 partners, on average **6 partners**
- ❖ **2/3** comprehensive and research-intensive universities
- ❖ **1/3** technical universities, universities in the fields of arts, universities of applied sciences, distance-learning

## ✓ 17 pilot European Universities

- ❖ Around 90% have between 5 and 8 partners, on average **7 partners**
- ❖ **35%** include a technical, applied sciences or art university
- ❖ **Small, medium-sized** and **large** institutions involved
- ❖ Previous cooperating partners have reached out to **new partners**



Transdisciplinary  
long term  
visions

UN  
SDGs

Global  
Health

Climate  
Change

A.I.  
Big data  
Robotic  
Digital society

Sustainable  
Blue  
Growth

Biodiversity  
Healthy food

Active  
citizenship

European  
identity

Migration

Social  
sciences

Fine arts

Multi-  
lingualism

Education  
Research  
Innovation  
Service to society

- Systemic, structural and sustainable impact
- Institution wide, going beyond individual departments and faculties
- Parity of esteem btw education and R&I
- Specific trans-disciplinary challenges (challenge-based approach)
- Aim to become EU champions
- Make the 'knowledge square' a reality

# Diversity of innovative governance models

- Common management and support structures
- Administrative, management, infrastructure and cultural changes
- Joint high-level boards, steering committees, strategy boards
- Co-creation governance model with students and staff

# Embedded and seamless mobility

- 50% (sometimes 100%) target of student mobility
- More flexible and innovative mobility formats
- Multilingualism
- Automatic recognition
- EU student card initiative

# Student-centred learning and teaching

- Pool courses/programmes/modules together
- Flexible, modular, personalised curriculum
- Combination of full joint degrees with micro-credentials
- Continuous learning
- Innovative pedagogies: mix of face-to-face and virtual, flipped classroom, transdisciplinary & transnational challenge-based co-creation teams

# Knowledge co-creating teams

- Transdisciplinary and transnational knowledge co-creating teams of students, academics, researchers
- Wide diversity of associated partners: regions, cities, companies, NGOs, research centres
- Living labs
- Entrepreneurship, mentorship

# Pilot EUROPEAN UNIVERSITIES - implementation

## Funded through Erasmus+

- Transformative institutional changes
- Management of the alliance and set-up of a new governance to implement the common long-term strategy
- Transformation of education and training programmes: more innovative, transdisciplinary, challenge based, modular and personalised
- Embedded mobility of students and academic staff
- Dissemination to other HEIs

## Other Erasmus actions:

Mobilities, Strategic Partnerships, Knowledge Alliances, Erasmus Mundus, Joint Master Degrees

## Funded through national/regional funding, Horizon 2020, or structural funds

- Research dimension
- Links to innovation ecosystems
- Adoption of open science practices
- Research and data infrastructure

## Other Horizon Europe Actions:

EIT-KIC, Marie-Curie, clusters/missions, all HE pillars

## Testing Phase 2: Progress with the second call (2020)



Increased overall budget of EUR 120 million confirmed by Erasmus+ programme committee



Call preparation ongoing



Call publication in autumn

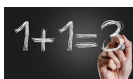
# Full roll-out under the next MFF



Increased budget, subject to agreement of co-legislators



Possibility to reapply under the next MFF after a positive evaluation



Synergies with other national, European & private funding sources



Work together to detect and lift remaining legal & administrative barriers

# Choose the right instrument

↑  
*Ambitious*

Strategic  
partnerships

Knowledge  
alliances

*Short term projects  
Department/faculty level*

Erasmus  
Mundus

European  
Universities

**>10 year VISION  
Institutional level**

*Long-term  
Strategy*



European  
Commission

## For further information, please visit:

- Website on the European Universities initiative

[https://ec.europa.eu/education/education-in-the-eu/european-education-area/european-universities-initiative\\_en](https://ec.europa.eu/education/education-in-the-eu/european-education-area/european-universities-initiative_en)

- 2019 Erasmus+ programme guide on European Universities:

[https://ec.europa.eu/programmes/erasmus-plus/programme-guide/part-b/three-key-actions/key-action-2/european-universities\\_en](https://ec.europa.eu/programmes/erasmus-plus/programme-guide/part-b/three-key-actions/key-action-2/european-universities_en)

Two sharpened pencils, one slightly above the other, are positioned diagonally on the left side of the image. They have grey erasers and sharpened wooden tips. The background is a solid, bright yellow.

Thank you for  
your attention